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Appendices

# **Appendix 13: GRI index**

KPN has reported in accordance with the GRI standards for our reporting period. KPN only included the GRI Topic Standards which are relevant to the organization.

GRI Standard	#	GRI Disclosure	Relevant section	Omission <sup>1</sup>
GRI 2: General I	Disclosures	2021		
1. The organizat	tion and its	reporting practices		
	2-1	Organizational details	Corporate governance (p. 58) General notes to the Consolidated Financial Statements (p. 110) Steering the company (p. 58) Legal structure of the company (p. 58)	
	2-2	Entities included in the organization's sustainability reporting	Appendix 1: About this report (p. 186) Appendix 11: Environmental figures (p. 222)	
	2-3	Reporting period, frequency and contact point	Consolidated Financial Statements (p. 104) General notes to the Consolidated Financial Statements (p. 110) Appendix 1: About this report (p. 186)	
	2-4	Restatements of information	General notes to the Consolidated Financial Statements (p. 110) Appendix 4: Non-financial information (p. 199) Appendix 11: Environmental figures (p. 222)	
	2-5	External assurance	Corporate governance (p. 58) Combined independent auditor's report and assurance report (p. 176) Appendix 1: About this report (p. 186)	
2. Activities and	d workers			
	2-6	Activities, value chain and other business relationships	Introduction by the CEO (p. 4) Our purpose and the world around us (p. 6) Accelerate to Grow strategy pays off (p. 9) Our value for stakeholders: Customer value (p. 17) Our performance: Network infrastructure (p. 36) Our performance: Focused innovation and digitalization (p. 41) Collaborating towards a sustainable value chain (p. 50) Appendix 10: Supply chain (p. 220)	
	2-7	Employees	Our value for stakeholders: Employee value (p. 27) Appendix 9: Social figures (p. 218)	
	2-8	Workers who are not employees	Our value for stakeholders: Employee value (p. 27) Appendix 9: Social figures (p. 218)	We report this data for the first time. Therefore we have no comparative numbers to explain the fluctuations for 2-8 c.
3. Governance				
	2-9	Governance structure and composition	Corporate governance (p. 58) Compliance and risk (p. 67) Composition of the Board of Management (p. 77) Composition of the Supervisory Board (p. 80) Supervisory Board Report (p. 83)	
	2-10	Nomination and selection of the highest governance body	Corporate governance (p. 58) Supervisory Board Report (p. 83)	
	2-11	Chair of the highest governance body	Corporate governance (p. 58) Statement by the Board of Management and Responsibility Statement (p. 76) Composition of the Board of Management (p. 77)	
	2-12	Role of the highest governance body in overseeing the management of impacts	Corporate governance (p. 58) Compliance and risk (p. 67) Composition of the Board of Management (p. 77)	

Appendix 3: Materiality assessment (p. 191)

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GRI Standard	#	GRI Disclosure	Relevant section	Omission <sup>1</sup>
	2-13	Delegation of responsibility for managing impacts	Corporate governance (p. 58)	
	2-14	Role of the highest governance body in sustainability reporting	Corporate governance (p. 58) Appendix 3: Materiality assessment (p. 191)	
	2-15	Conflicts of interest	Corporate governance (p. 58) Supervisory Board Report (p. 83) Remuneration Report (p. 90) See for more information our IR website: https://ir.kpn.com/websites/kpn/ English/7030/supervisory-board.html	
	2-16	Communication of critical concerns	Compliance and risk (p. 67)	The nature and number of critical concerns raised during 2022 cannot be communicated, as this concerns sensitive information.
	2-17	Collective knowledge of the highest governance body	Supervisory Board Report (p. 83)	
	2-18	Evaluation of the performance of the highest governance body	Corporate governance (p. 58) Supervisory Board Report (p. 83)	
	2-19	Remuneration policies	Composition of the Board of Management (p. 77) Composition of the Supervisory Board (p. 80) Remuneration Report (p. 90)	
	2-20	Process to determine remuneration	Corporate governance (p. 58) Composition of the Board of Management (p. 77) Supervisory Board Report (p. 83) Remuneration Report (p. 90)	
	2-21	Annual total compensation ratio	We monitor the ratio in annual total compensation for our employees in the main country of operation, the Netherlands. The basis for determining the ratio is the pension base salary, which includes all fixed components of the salary of our employees. For the calculation, we use the annualized salary as paid in the reporting year. This is not by definition a full time salary, part time salaries are also included. All bonuses paid during 2022 are included in the calculation, including the value of vested shares or phantom shares received by employees in the reporting year.	
			For the reporting year 2022, the annual total compensation of the highest paid individual to the median annual total compensation is 45.14/1. The total annual compensation of the highest paid individual is predominately defined by incentives. Consequently this results in highly fluctuating total annual compensation year-on-year even though base payments remains unchanged.	
			The annual total compensation of the highest paid individual increased with $34.2\%$ in 2022 (compared with 2021) and the annual total compensation of the median increased with $5.6\%$ in 2022 (compared with 2021). The ratio of the percentage increase of the highest paid individual to the increase of the median annual total compensation of 2022 is $6.06/1$	
4. Strategy, poli	cies and pra	actices		
	2-22	Statement on sustainable development strategy	Introduction by the CEO (p. 4) Supervisory Board Report (p. 83)	
	2-23	Policy commitments	Our value for stakeholders: Employee value (p. 27) Our performance: Environmental performance and responsible supply chain (p. 50) Compliance and risk (p. 67)	
			The most important charters, principles, or other initiatives to which KPN subscribes or which KPN endorses are: UN Global Compact, UN Declaration on Business and Human Rights, International Labor Organization, OECD Guidelines for Multinational Enterprises, Principles of the World Economic Forum, RE100. For our approach to EMF and more information and context, see: https:// www.overons.kpn/en/kpn-in-the-netherlands/our-network/health	

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GRI Standard	#	GRI Disclosure	Relevant section	Omission <sup>1</sup>
			For more information, see our Code of Conduct and the KPN SpeakUp Line: https://ir.kpn.com/websites/kpn/English/7050/code-of-conduct.html	
	Own indicator	Reports on violation of KPN Code of Conduct subcodes	There were 1.121 reports on violation of KPN CoC subcodes	
	2-24	Embedding policy commitments	Corporate governance (p. 58) Tax and regulations (p. 62) Compliance and risk (p. 67) Supervisory Board Report (p. 83)	
	2-25	Processes to remediate negative impacts	Our value for stakeholders: Customer value (p. 17)Our value for stakeholders: Employee value (p. 27)Our performance: Environmental performance and responsible supply chain (p. 50) Appendix 8: List of top risks (p. 208)	
	2-26	Mechanisms for seeking advice and raising concerns	Our value for stakeholders: Customer value (p. 17) Compliance and risk (p. 67) Employees can seek advice and report violations on ethical and lawful behavior by contacting the KPN Helpdesk Security, Compliance and Integrity. All reports made to this helpdesk are registered.	
			Reports on possible violations of the KPN Code of Conduct or subcodes (which include all company policy on ethical and lawful behavior) are registered by the KPNHelpdesk Security, Compliance and Integrity. In 2022, 1121 reports on possible violations have been registered. In 138 occasions, these were followed by corrective measures. KPN does not register the number of complaints about breaches of the company Code or other ethical issues at the helpdesks, social media and mvo@kpn.com For the Code and more information on anonymous reporting, see: https:// ir.kpn.com/websites/kpn/English/7050/code-of-conduct.html	
	2-27	Compliance with laws and regulations	Bribery and corruption (p. 73) Appendix 14: SASB index (p. 239)	
			We had no significant monetary fines or non-monetary sanctions for non-compliance with environmental laws and regulations. Als we had no significant monetary fines for non-compliance with laws and regulations concerning the provision and use of products and services. We had a EUR 3,229,000 monetary fines for non-compliance with other laws and regulations, however no other non-monetary sanctions. There were 7 legal actions for anti-complitive behavior, anti-trust and monopoly practices, 2 lincidents of non-compliance with customer information regulation.	
	2-28	Membership associations	Our most important memberships are: ETNO, Green Grid, Mobility Management Task Force, UN Global Compact, ITU, NL Digital, ECP For more information and the most recent overview of	
			memberships, see: https://www.overons.kpn/en/kpn-in-the-netherlands/ sustainability/working-together	
			For information on trade organizations, see: Appendix 3: Materiality assessment (p. 191)	
	2-29	Approach to stakeholder engagement	Our value for stakeholders: Customer value (p. 17) Appendix 3: Materiality assessment (p. 191)	
			KPN does not engage with stakeholders exclusively as part of the report preparations process, although all stakeholders input is considered to be of potential value to the report. KPN wants to know what topics stakeholders deem important and actively respond to their rising demands.	
	2-30	Collective bargaining agreements	Our value for stakeholders: Employee value (p. 27) Appendix 9: Social figures (p. 218)	
Material topics				

Material topics

GRI 3: Material Topics 2021

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GRI Standard	#	GRI Disclosure	Relevant section	Omission <sup>1</sup>
	3-1	Process to determine material topics	Appendix 3: Materiality assessment (p. 191)	
	3-2	List of material topics	Corporate governance (p. 58) Composition of the Board of Management (p. 77) Appendix 3: Materiality assessment (p. 191)	
Own material topics				
Network quality	3-3	Management of material topics	Our value for stakeholders: Impact on society (p. 32) Our performance: Environmental performance and responsible supply chain (p. 50) Our performance: Network infrastructure (p. 36) Corporate governance (p. 58) Appendix 3: Materiality assessment (p. 191) Appendix 4: Non-financial information (p. 199) Appendix 8: List of top risks (p. 208)	
	Own indicator	FttH Footprint of the Netherlands	Strategy and key performances (p. 9) Our valuable assets (p. 15) Our performance: Network infrastructure (p. 36) Appendix 4: Non-financial information (p. 199)	
	Own indicator	# mobile sites modernized and 5G ready	Strategy and key performances (p. 9) Our valuable assets (p. 15) Our performance: Network infrastructure (p. 36) Appendix 4: Non-financial information (p. 199)	
Cybersecurity, data & information protection	3-3	Management of material topics	Our value for stakeholders: Impact on society (p. 32) Our value for stakeholders: Customer value (p. 17) Our performance: Environmental performance and responsible supply chain (p. 50) Our performance: Safeguarded privacy and security (p. 45) Corporate governance (p. 58) Appendix 3: Materiality assessment (p. 191) Appendix 4: Non-financial information (p. 199) Appendix 8: List of top risks (p. 208)	
	Own indicator	% of Dutch people who believe their data is safe with KPN	Our performance: Safeguarded privacy and security (p. 45) Appendix 4: Non-financial information (p. 199)	
GRI 418: Customer Privacy 2016	418-1	Substantiated complaints regarding breaches of customer privacy	In 2022, we received 266 reported incidents concerning privacy and reported 66 data leaks concerning personal data to the Dutch Data Protection Authority (AP)	
Customer value	3-3	Management of material topics	Our value for stakeholders: Customer value (p. 17)	
			Our performance: Network infrastructure (p. 36) Our performance: Environmental performance and responsible supply chain (p. 50) Corporate governance (p. 58) Appendix 3: Materiality assessment (p. 191) Appendix 4: Non-financial information (p. 199) Appendix 8: List of top risks (p. 208)	
	Own indicator	Net Promoter Score (NPS) - Business	Our value for stakeholders: Customer value (p. 17) Appendix 4: Non-financial information (p. 199)	
	Own indicator	Net Promoter Score (NPS) - Consumer	Our value for stakeholders: Customer value (p. 17) Appendix 4: Non-financial information (p. 199)	
	Own indicator	RepTrak	Our value for stakeholders: Customer value (p. 17) Appendix 4: Non-financial information (p. 199)	
Sustainable ICT solutions & Product innovation	3-3	Management of material topics	Our value for stakeholders: Impact on society (p. 32) Our value for stakeholders: Customer value (p. 17) Our performance: Focused innovation and digitalization (p. 41) Our performance: Environmental performance and responsible supply chain (p. 50) Corporate governance (p. 58) Appendix 3: Materiality assessment (p. 191) Appendix 4: Non-financial information (p. 199) Appendix 8: List of top risks (p. 208)	

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GRI Standard	#	GRI Disclosure	Relevant section	Omission <sup>1</sup>
	Own indicator	Energy savings by customers as % of KPN Group energy usage	Our value for stakeholders: Impact on society (p. 32) Appendix 4: Non-financial information (p. 199)	
GHG emissions GRI 302: Energy 2016	3-3	Management of material topics	Our value for stakeholders: Impact on society (p. 32) Our performance: Environmental performance and responsible supply chain (p. 50) Corporate governance (p. 58) Appendix 3: Materiality assessment (p. 191) Appendix 4: Non-financial information (p. 199) Appendix 8: List of top risks (p. 208) Appendix 11: Environmental figures (p. 222)	
	302-1	Energy consumption within the organization	Our performance: Environmental performance and responsible supply chain (p. 50) Appendix 11: Environmental figures (p. 222)	
GRI 302: Energy 2016	302-2	Energy consumption outside of the organization	Our performance: Environmental performance and responsible supply chain (p. 50) Appendix 11: Environmental figures (p. 222)	
	302-3	Energy intensity	Appendix 11: Environmental figures (p. 222)	
	302-4	Reduction of energy consumption	Our performance: Environmental performance and responsible supply chain (p. 50) Appendix 11: Environmental figures (p. 222)	
	305-1	Direct (Scope 1) GHG emissions	Our performance: Environmental performance and responsible supply chain (p. 50) Appendix 4: Non-financial information (p. 199)	
GRI 305: Emissions 2016	305-2	Energy indirect (Scope 2) GHG emissions	Our performance: Environmental performance and responsible supply chain (p. 50) Appendix 4: Non-financial information (p. 199)	
	305-3	Other indirect (Scope 3) GHG emissions	Our performance: Environmental performance and responsible supply chain (p. 50) Appendix 4: Non-financial information (p. 199)	
	Own indicator	% reduction of energy consumption of KPN Group compared with 2010	Strategy and key performances (p. 9) Our valuable assets (p. 15) Appendix 4: Non-financial information (p. 199) Appendix 11: Environmental figures (p. 222)	
	Own indicator	Climate-neutral own operations	Our performance: Environmental performance and responsible supply chain (p. 50) Appendix 4: Non-financial information (p. 199)	
	Own indicator	Energy consumed by KPN	Strategy and key performances (p. 9) Our valuable assets (p. 15) Appendix 4: Non-financial information (p. 199) Appendix 11: Environmental figures (p. 222)	
	Own indicator	Reduction of value chain CO <sub>2</sub> e (scope 3) compared to base year 2014	Our valuable assets (p. 15) Our performance: Environmental performance and responsible supply chain (p. 50) Appendix 4: Non-financial information (p. 199) Appendix 11: Environmental figures (p. 222)	
Other topics				
Working conditions	3-3	Management of material topics	Our value for stakeholders: Employee value (p. 27) Our value for stakeholders: Impact on society (p. 32) Corporate governance (p. 58) Compliance and risk (p. 67) Appendix 3: Materiality assessment (p. 191) Appendix 4: Non-financial information (p. 199) Appendix 8: List of top risks (p. 208) Appendix 9: Social figures (p. 218)	
	Own indicator	Employee score for engagement	Strategy and key performances (p. 9) Our valuable assets (p. 15) Our value for stakeholders: Employee value (p. 27)	
	Own indicator	Full-time domestic personnel	Our valuable assets (p. 15)	

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GRI Standard	#	GRI Disclosure	Relevant section	Omission <sup>1</sup>
	Own indicator	Average training cost in EUR per FTE	Our valuable assets (p. 15)	
	Own indicator	Overall % women at KPN	Our value for stakeholders: Employee value (p. 27)	
	Own indicator	% women on KPN Boards	Our value for stakeholders: Employee value (p. 27)	
	Own indicator	People graduated from the apprenticeship project with poor labor market prospects	Our value for stakeholders: Employee value (p. 27)	
Circular resource management	3-3	Management of material topics	Our value for stakeholders: Impact on society (p. 32) Our performance: Environmental performance and responsible supply chain (p. 50) Corporate governance (p. 58) Appendix 3: Materiality assessment (p. 191) Appendix 4: Non-financial information (p. 199) Appendix 8: List of top risks (p. 208) Appendix 11: Environmental figures (p. 222)	
	Own indicator	% reuse and recycling	Our value for stakeholders: Impact on society (p. 32) Our performance: Environmental performance and responsible supply chain (p. 50) Appendix 4: Non-financial information (p. 199)	
	Own indicator	Materials usage	Appendix 11: Environmental figures (p. 222)	
	Own indicator	Water consumption	Appendix 11: Environmental figures (p. 222)	
	Own indicator	Total volume non-hazardous materials & waste	Appendix 11: Environmental figures (p. 222)	
	Own indicator	Total volume hazardous materials & waste	Appendix 11: Environmental figures (p. 222)	
	Own indicator	Collected equipment	Appendix 11: Environmental figures (p. 222)	
	Own indicator	Products with improved design for circularity	Appendix 11: Environmental figures (p. 222)	
Faciliating innovation	3-3	Management of material topics	Our value for stakeholders: Impact on society (p. 32) Our performance: Focused innovation and digitalization (p. 41) Corporate governance (p. 58) Compliance and risk (p. 67) Appendix 3: Materiality assessment (p. 191) Appendix 4: Non-financial information (p. 199)	
	Own indicator	Machine-to-machine (M2M) subscribers (#SIMs)	Our performance: Focused innovation and digitalization (p. 41)	
	Own indicator	Patent families in KPN portfolio	Our performance: Focused innovation and digitalization (p. 41)	
Supplier management & selection	3-3	Management of material topics	Corporate governance (p. 58) Appendix 3: Materiality assessment (p. 191) Appendix 8: List of top risks (p. 208) Appendix 10: Supply chain (p. 191)	
	Own indicator	% high-risk Tier I, Tier II and Tier III suppliers audited	Our performance: Environmental performance and responsible supply chain (p. 50) Appendix 4: Non-financial information (p. 199) Appendix 10: Supply chain (p. 191)	
	Own indicator	% realized improvements on corrective action plans	Our performance: Environmental performance and responsible supply chain (p. 50) Appendix 4: Non-financial information (p. 199)	
	Own indicator	# Grievances human rights	There were Oreports concerning human rights violations involving an employee in our operations	

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GRI Standard	#	GRI Disclosure	Relevant section	Omission <sup>1</sup>
	Own indicator	% of high-risk suppliers	Our performance: Environmental performance and responsible supply chain (p. 50) Appendix 4: Non-financial information (p. 199)	
Compliance & business ethics	3-3	Management of material topics	Corporate governance (p. 58) Compliance and risk (p. 67)	
			Additional information on compliance and business ethics can be found on our website in subcode 2 - How we interact with third parties: https:// ir.kpn.com/websites/kpn/English/7050/code-of-conduct.html	
			Appendix 3: Materiality assessment (p. 191) Appendix 4: Non-financial information (p. 199)	
	Own indicator	Internal fraud cases	Compliance and risk (p. 67) We identified 197 internal fraud cases	
	Own indicator	Employees trained to detect and precent corruption	Compliance and risk (p. 67) We had 10,135 employees trained to detect and prevent corruption	
Social investments & partnernships	3-3	Management of material topics	Our value for stakeholders: Impact on society (p. 32) Corporate governance (p. 58) Compliance and risk (p. 67) Appendix 3: Materiality assessment (p. 191) Appendix 4: Non-financial information (p. 199)	
	Own indicator	Partnering research centers and universities	Our valuable assets (p. 15)	
	Own indicator	Partnering innovative startups and entrepreneurs	Our valuable assets (p. 15)	
	Own indicator	KPN Ventures fund size	Our valuable assets (p. 15)	
	Own indicator	Contracted suppliers	Our valuable assets (p. 15)	
Health & safety EMF radiation	3-3	Management of material topics	Corporate governance (p. 58) Appendix 3: Materiality assessment (p. 191) Appendix 8: List of top risks (p. 208)	
Fair taxes	3-3	Management of material topics	Corporate governance (p. 58) Tax and regulations (p. 62) Compliance and risk (p. 67) Appendix 3: Materiality assessment (p. 191) Appendix 4: Non-financial information (p. 199)	
			a: Tax definition (fair taxes) – see appendix 3 Materiality assessment definition TTC - appendix 15 Glossary and details in Tax contribution report b&c: impact & boundary and limitation: • See Tax profile and current tax position • Stakeholder engagement – appendix 3 Materiality assessment, website tax strategy and principles and Stakeholder engagement and forward looking • Appendix 1: About this report (p. 186) – Dutch and Legacy investments (Germany, UK, US & Ireland)	
	207-1	Approach to tax	a-i: For our Tax strategy & principles, see: https://ir.kpn.com/websites/kpn/ English/7070/tax-strategypolicy.html a-ii: BoM statement & frequency- see Tax profile and current tax position and Statement by the Board of Management and Responsibility Statement a-iii&iv: Regulatory compliance respectively business & ESG- see Tax profile and current tax position and website tax strategy and principles (https:// ir.kpn.com/websites/kpn/ English/7070/tax-strategypolicy.html)	
GRI 207: Tax 2019	201-4	Financial assistance received from government	See government allowances in Tax contribution report	
	207-2	Tax governance, control, and risk management	a-iⅈ: see Tax profile and current tax position and website tax strategy and principles (https://ir.kpn.com/websites/kpn/ English/7070/tax-strategy policy.html) a-iii: tax risk appetite - see Tax profile and current tax position, 3. Define risk appetite and 8 List of top risks	

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GRI Standard	#	GRI Disclosure	Relevant section	Omission <sup>1</sup>
			a-iv: evaluation tax governance by representative of the Board - see Tax profile and current tax position	
	207-3	Stakeholder engagement and management of concerns related to tax	ii-iii: tax authorities, advocacy on tax & other engagements - see Stakeholder engagement and forward looking and website tax strategy and principles (https://ir.kpn.com/websites/kpn/ English/7070/tax-strategypolicy.html)	
	207-4	Country-by-country reporting	See Appendix 12 Tax overview for continuing operations per country	
	Own indicator	Normalized ETR	Tax and regulations (p. 62)	
	Own indicator	Total tax contribution	Tax and regulations (p. 62)	
	Own indicator	Government allowances	Tax and regulations (p. 62)	
GRI topics				
Economic performance	3-3	Management of material topics	Introduction by the CEO (p. 4) Strategy and key performances (p. 9) Our value for stakeholders: Shareholder value (p. 23) Corporate governance (p. 58)	
	201-1	Direct economic value generated and distributed	Strategy and key performances (p. 9) Our value for stakeholders: Shareholder value (p. 23)	
	Own Indicator	Money spent on donations, sponsoring and community projects	Our value for stakeholders: Impact on society (p. 32)	
GRI 201: Economic	201-2	Financial implications and other risks and opportunities due to climate change	Our performance: Environmental performance and responsible supply chain (p. 50) Compliance and risk (p. 67) Appendix 11: Environmental figures (p. 222)	
Performance 2016			KPN discloses all material carbon emissions, climate governance and management approach, including the financial implications of risks regarding climate change and the costs of mitigating actions for the CDP (Carbon Disclosure Project). Find our 2022 disclosure at https://cdp.net/en	
	201-3	Defined benefit plan obligations and other retirement plans	Financial Statements (p. 101)	
	201-4	Financial assistance received from government	KPN does not receive significant financial assistance from the government.	
	Own indicator	Money spent on donations, sponsoring and community projects	Our value for stakeholders: Impact on society (p. 32)	
Anti-corruption	3-3	Management of material topics	Compliance and risk (p. 67)	
GRI 205: Anti- corruption 2016	205-1	Operations assessed for risks related to corruption	Compliance and risk (p. 67)	
	205-2	Communication and training about anti-corruption policies and procedures	Compliance and risk (p. 67)	
	205-3	Confirmed incidents of corruption and actions taken	Compliance and risk (p. 67) We identified 197 internal fraud cases	
	Own Indicator	Employees trained to detect and prevent corruption	Compliance and risk (p. 67) We had 10,135 employees trained to detect and prevent corruption	
Materials	3-3	Management of material topics	Corporate governance (p. 58)	
	301-1	Materials used by weight or volume	KPN is a service provider and not a production company. The materials consumed are therefore limited.	
GRI 301: Materials 2016	301-2	Recycled input materials used	Our performance: Environmental performance and responsible supply chain (p. 50)	
	301-3	Reclaimed products and their packaging materials	Our performance: Environmental performance and responsible supply chain (p. 50)	

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GRI Standard	#	GRI Disclosure	Relevant section	Omission <sup>1</sup>
			Appendix 11: Environmental figures (p. 222)	
			This indicator supports Principles 8 and 9 of the UN Global Compact.	
Water and effluents	3-3	Management of material topics	Appendix 3: Materiality assessment (p. 191) Appendix 11: Environmental figures (p. 222) Our performance: Environmental performance and responsible supply chain (p. 50) Corporate governance (p. 58) Appendix 11: Environmental figures (p. 222)	
	303-1	Interactions with water as a shared resource	Not applicable	
GRI 303: Water	303-2	Management of water discharge-related impacts	Not applicable	
and effluents 2018	303-3	Water withdrawal	Appendix 11: Environmental figures (p. 222). Only applies to third party freshwater.	
	303-4	Water discharge	Only applies to third-party water released to municipal water treatment facilities (same volume assumed as reported under 303-3).	
	303-5	Water consumption	Appendix 11: Environmental figures (p. 222)	
Effluents and waste	3-3	Management of material topics	Corporate governance (p. 58)	
	306-1	Water discharge by quality and destination	Not applicable	
GRI 306:	306-2	Waste by type and disposal method	Appendix 11: Environmental figures (p. 222)	
Effluents and waste 2016	306-3	Significant spills	Not applicable	
	306-4	Transport of hazardous waste	Appendix 11: Environmental figures (p. 222)	
	306-5	Water bodies affected by water discharges and/or runof	Not applicable	

1 All topics described in the GRI are applicable or not material for our operations